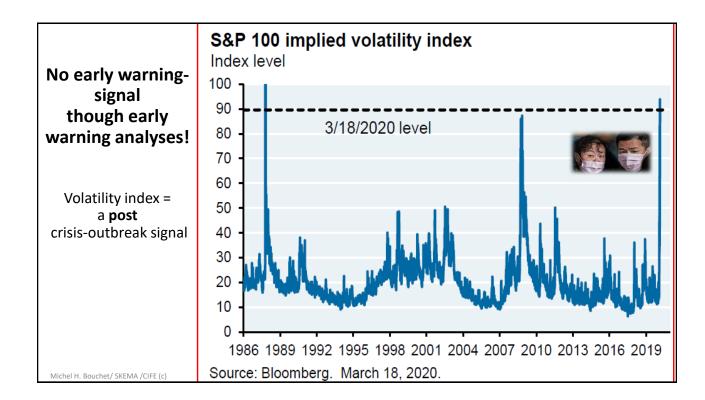


A 12 mn webinar The pandemic-driven debt overhang and the role of rating agencies in times of crisis?

Market warning or crisis contamination?

April 15, 2020 Michel-Henry Bouchet



2 types of crises =

Type 1 Crisis

It emerges brutally, its timing and scope could not be anticipated, and it requires drastic policy adjustment

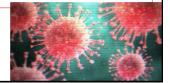
- 1. 1929 crisis
- 1973 OPEC oil crisis
- 3. 12/2004 Asian tsunami
- 4. 2011 earthquake-driven Fukushima disaster
- 5. Twin Towers 09/2001



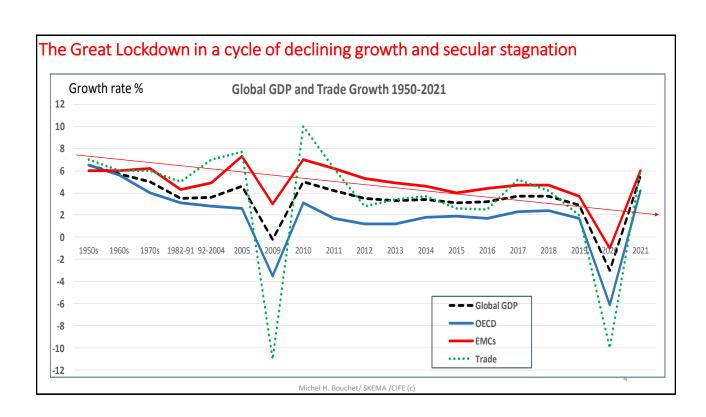
Type 2 Crisis

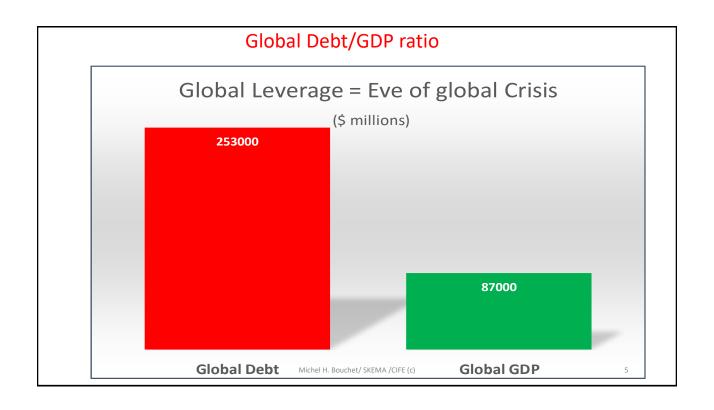
It emerges brutally, it is unprecedented but **probable**, and it could have been expected

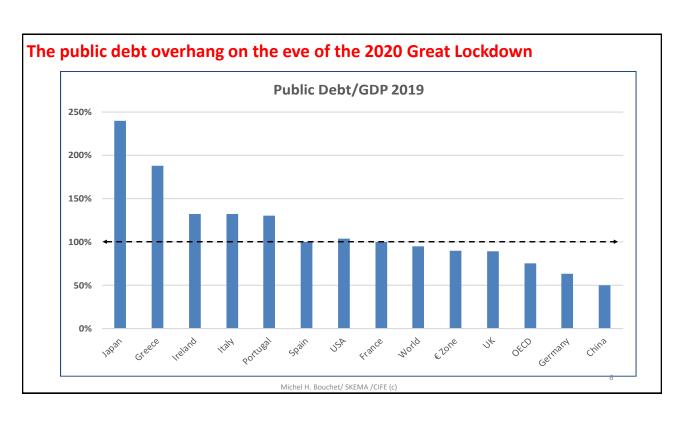
- 1. 1985 EMCs debt crisis
- 2. 1986 Chernobyl
- 3. 1999 Asian banking crisis
- 4. 2008 financial crisis
- CoviD-19 (CIA 2005 report, Bill Gates 2015 TED talk, 2016 World Bank Facility, Obama 2014-16 pandemic reports, 10/2019 Crimson Contagion planning exercice International Security Program)
- (next) Environmental and cyber-crisis?!

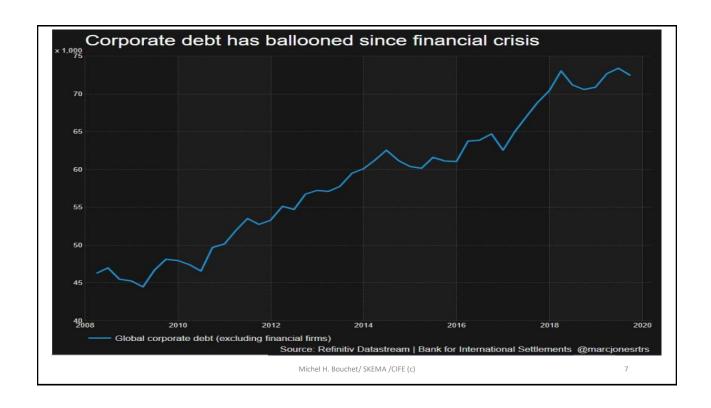


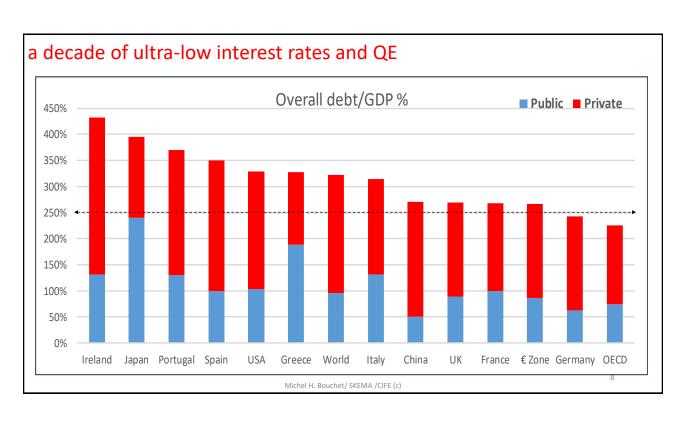
Michel H. Bouchet/ SKEMA /CIFE (c)

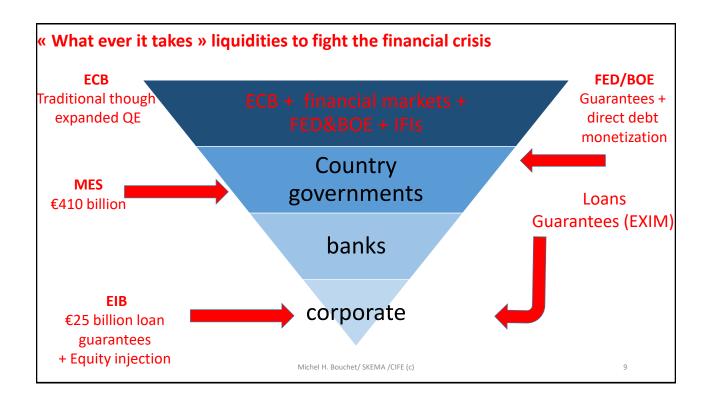












The debt dynamics in time of crisis

How does the **Debt/GDP** ratio increase over time?

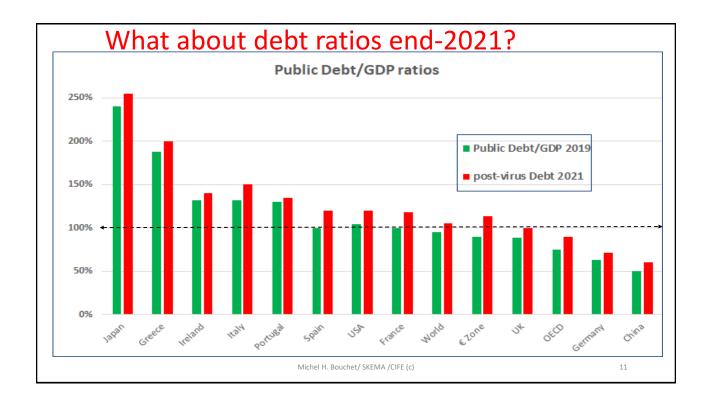
- r = average rate of interest
- g = average GDP growth rate
 - b- = budgetary deficit

The higher r and b-, and the lower g, the higher the Debt/GDP ratio

Reducing DEBT/GDP ?= Reducing r, increasing g, or reducing primary deficit b-

Foreign Domestic
K Flows Financing

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Tackling the post-pandemic global, national, and corporate debt overhang?

- 1. Low interest rates
- 2. Central Banks' corporate and sovereign bond purchases (to lower yield)
 - 3. Debt monetization (BOE & FED)
 - 4. Inflation
 - 5. Soft loans for EMCs
 - 6. Debt reduction for EMCs
 - 7. Global economic recovery 2022?

Michel H. Bouchet/ SKEMA /CIFE (c)



Rating Agencies country downgrading as of April 2020

Negative outlook revisions

Armenia, Italy, Belgium, China, Tunisia, Uruguay, Zambia, Mauritius... Credit Downgrading

Guatemala, South Africa, Gabon, Colombia, United Kingdom, Mexico, Ecuador, Lebanon, Oman, Angola, Argentina...

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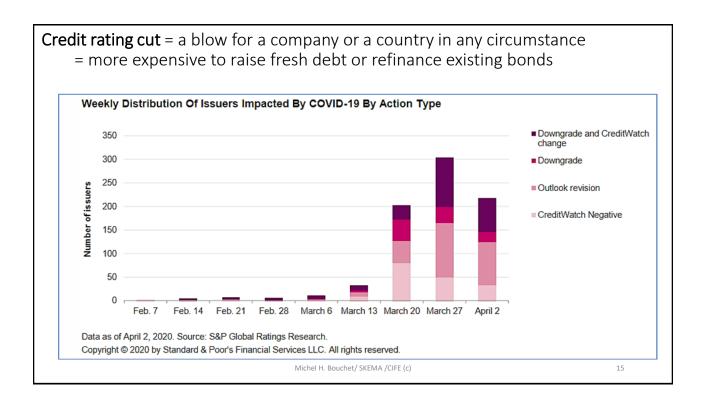
13

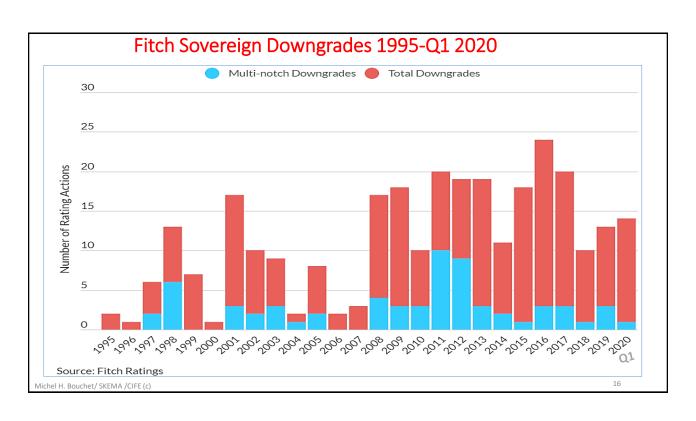
How to mitigate the risk of corporate and sovereign downgrading?

Pitfalls 2008: Rating firms during the financial crisis and subsequent €-zone debt crisis did NOT anticipate the financial meltdown and then added to the panic by slashing credit scores

Recommendation 2020: "Working with companies to work out steps to avoid downgrades including cutting costs, halting investment plans and selling assets" !?

Risk 2021: Self-fulfilling prophecy and crisis contamination!







CONCLUSION?

Aside from a rating truce, more than ever, the **timing of ratings actions** must be carefully calibrated... and monitored

Michel H. Bouchet/ SKEMA /CIFE (c)